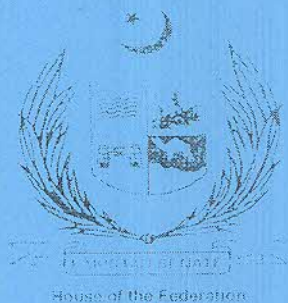


**SENATE OF PAKISTAN  
HOUSE OF THE FEDERATION**



**REPORT NO.3**

**SECOND INTERIM REPORT OF THE SENATE SPECIAL COMMITTEE  
ON THE PERFORMANCE OF PIA**

**PRESENTED BY**

**SENATOR MUSHAHID ULLAH KHAN  
CONVENER**



SENATE SECRETARIAT

Subject: SECOND INTERIM REPORT OF THE SENATE SPECIAL COMMITTEE ON THE PERFORMANCE OF PIA.

I, Senator Mushahid Ullah Khan, Convener Senate Special Committee on the Performance of PIA have the honour to present the Second Interim Report of the Committee.

2. The composition of the Special Committee is as follows:-

1. Senator Mushahid Ullah Khan	<b>Convener</b>
2. Senator Ilyas Ahmad Bilour	Member
3. Senator Chaudhary Tanvir Khan	Member
4. Senator Lt. Gen. (R) Abdul Qayyum	Member
5. Senator Syed Muzaffar Hussain Shah	Member
6. Senator Dr. Jehanzeb Jamaldini	Member
7. Senator Muhammad Talha Mehmood	Member
8. Senator Muhammad Usman Khan Kakar	Member
9. Senator Dr. Ashok Kumar	Member
10. Senator Taj Muhammad Afridi	Member
11. Senator Saeed Ghani	Member
12. Senator Farhatullah Babar	Member
13. Senator Sherry Rehman	Member
14. Senator Col. (R) Syed Tahir Hussain Mashhadi	Member
15. Senator Nauman Wazir Khattak	Member
16. Senator Sirajul Haq	Member
17. Senator Mir Israrullah Khan Zehri	Member
18. Senator Kamil Ali Agha	Member

3. The Special Committee in its meeting held on 5<sup>th</sup> December, 2016, discussed various issues pertaining to the overall performance of Pakistan International Airlines including its operational, financial and administrative related issues. During the



course of meeting, the Special Committee was informed about the failure of PIA airline in achieving the revenue target for the first six months of the current fiscal year. The Committee however, observed that despite of huge losses sustained by PIA since many years, new appointments have been made on the higher positions with huge packages. Beside, the matters pertaining to the Aviation Policy, governance and operational efficiency as well as in the human resource and other departments of the PIA were also came under discussion. However, the entire Committee expressed dissatisfaction on the performance of PIA and felt that the management of the organization does not seem to be capable in handling the day to day affairs of PIA in smooth manner.

4 The Committee therefore, keeping in view the present deteriorating position of the National Carrier, decided to constitute a Sub-Committee in terms of Rule 183 of the Rules of Procedure and Conduct of Business in the Senate, 2012 with the mandate to look into the affairs of PIA and not only identify the problems but also suggest concrete measures and formulate meaningful recommendations for the revival of the image and trust of the people in National Carrier.

5. The composition and ToRs of the Sub-Committee are given as under:-

#### COMPOSITION

1. Senator Syed Muzafar Hussain Shah	Convener
2. Senator Farhatullah Babar	Member
3. Senator Gen. (R) Abdul Qayyum	Member

#### TERMS OF REFERENCE


1. To realistically evaluate the present state of PIA including its financial, operational and administrative issues.
2. To identify the underlying reasons for its present deterioration in terms of its performance.
3. To recommend guidelines covering National Aviation Policy, governance, operational efficiency, maintenance, structural flaws and issues of Human Resource including politicization of the airline.
4. Any other item with permission of the Chair.




6. The Sub-Committee accordingly held its meetings on 4<sup>th</sup> & 5<sup>th</sup> January, 2017 at PIA Head Office, Karachi and interacted with all the stakeholders including the former Chairmen and Managing Directors of PIA as well as former Director Generals of Civil Aviation Authority. A comprehensive report of the Sub-Committee was presented in the meeting of Special Committee held on 1<sup>st</sup> March, 2017.

7. The Special Committee after detailed discussions, beside appreciating the efforts made by the Sub-Committee in identifying the problems of PIA and formulating meaningful recommendations, unanimously adopted the report and decided to present it in the House for adoption in terms of Rule 196 of the Rules of Procedure and Conduct of Business in the Senate, 2012.

8. The report of the Sub-Committee as adopted by the Special Committee on the Performance of PIA is *at Annex-A.*



(HAFEEZULLAH SHEIKH)  
JS/Secretary Committee



(SENATOR MUSHAHID ULLAH KHAN)  
Convener of the Special Committee  
on the Performance of PIA

**SENATE OF PAKISTAN  
HOUSE OF THE FEDERATION**



**REPORT OF THE SUB-COMMITTEE OF SENATE SPECIAL  
COMMITTEE ON THE PERFORMANCE OF PIA**

**PRESENTED BY**

**SENATOR SYED MUZAFAR HUSSAIN SHAH  
CONVENER**

**(SENATOR FARHATULLAH BABAR)**  
Member

**(SENATOR LT. GEN. (RETD) ABDUL QAYYUM)**  
Member

