

REPORT OF THE SENATE STANDING COMMITTEE ON PLANNING, DEVELOPMENT AND SPECIAL INITIATIVES



House of the Federation

**“REPORT ON THE MOTION REGARDING THE ISSUE OF EXIT
OF MULTINATIONAL COMPANIES FROM PAKISTAN AND ITS
ADVERSE IMPACT ON FOREIGN DIRECT INVESTMENT AND
POTENTIAL JOB LOSSES, MOVED BY SENATOR MOHSIN AZIZ,
IN SENATE SESSION HELD ON 19th JANUARY, 2026”**

Presented by:

SENATOR QURATULAIN MARRI
Chairperson

Senate Standing Committee on Planning, Development and Special Initiatives

Report No. 5/2024-27

SENATE SECRETARIAT

REPORT OF THE STANDING COMMITTEE ON PLANNING, DEVELOPMENT AND SPECIAL INITIATIVES ON THE MOTION REGARDING THE ISSUE OF EXIT OF MULTINATIONAL COMPANIES FROM PAKISTAN AND ITS ADVERSE IMPACT ON FOREIGN DIRECT INVESTMENT AND POTENTIAL JOB LOSSES, MOVED BY SENATOR MOHSIN AZIZ, IN SENATE SESSION HELD ON 19TH JANUARY, 2026 AND REFERRED TO THE COMMITTEE FOR CONSIDERATION AND REPORT

I, Senator Quratulain Marri, Chairperson, Standing Committee on Planning, Development and Special Initiatives, has the honor to present on behalf of the Committee, this report on the Motion regarding the issue of exit of Multinational companies from Pakistan and its adverse impact on Foreign Direct Investment and potential job losses, moved by Senator Mohsin Aziz, in Senate Session held on 19th January, 2026 and referred to the Committee for consideration and report

2. The composition of the Committee is as under:-

i)	Senator Quratulain Marri	Chairperson
ii)	Senator Jam Saifullah Khan	Member
iii)	Senator Shahadat Awan	Member
iv)	Senator Liaqat Khan Tarakai	Member
v)	Senator Dr. Afnan Ullah Khan	Member
vi)	Senator Mir Dostain Khan Domki	Member
vii)	Senator Syed Faisal Ali Subzwari	Member
viii)	Senator Atta ur Rehman	Member
ix)	Senator Saadia Abbasi	Member
x)	Senator Manzoor Ahmed	Member
xi)	Senator Mashal Azam	Member
xii)	Minister for Planning, Development and Special Initiatives	Ex-Officio
	Member	

3. The Committee considered the Motion in its meeting held on 10th March, 2026 and again took up the Motion in its meeting held on 12th May, 2026, which was attended by the following Members;

i)	Senator Quratulain Marri	Chairperson
ii)	Senator Jam Saifullah Khan	Member
iii)	Senator Saadia Abbasi	Member
iv)	Senator Shahadat Awan	Member

4. Senator Mohsin Aziz, Mover of the Motion, regretted his inability to attend the meetings in person and requested that his written submissions be placed on record and considered during deliberations of the Committee (**Annex-A**)

5. In his submissions, the Mover highlighted serious structural and policy concerns affecting the economy, particularly the absence of long-term planning and policy continuity, which continues to undermine economic stability, industrial growth and investor confidence in Pakistan. It was further submitted that Pakistan's exports and GDP growth have remained significantly lower as compared to regional economies.
6. The Mover further raised concerns regarding frequent taxation and policy changes, high electricity tariffs, excessive cost of doing business and weak Foreign Direct Investment (FDI), which have contributed to the exit or downsizing of several multinational companies. The Mover also apprised that brief of the Board of Investment (BOI) identified key challenges affecting Pakistan's investment climate, however, it did not adequately address the absence of long-term economic and industrial policy frameworks.
7. After detailed deliberations, the Committee observed that the issues raised in the Motion primarily relate to matters concerning Fiscal Policy, Taxation Regime, Investment Incentives, Industrial Competitiveness, Foreign Direct Investment and Broader Macroeconomic Management, which substantially fall within the domain of Ministry of Finance and Revenue and its attached departments.
8. Therefore, the Committee was of the view that the matter may more appropriately be examined by the Senate Standing Committee on Finance and Revenue for detailed deliberations and further recommendations.
9. The Committee, thereafter, disposed of the Motion with the recommendation that the report of the Committee be placed before the House along with the recommendation that the matter may kindly be referred to the Senate Standing Committee on Finance and Revenue for further consideration.



(HASSAN FAROOQ DAR)
Section Officer/ Secretary
Committee



(SENATOR QURATULAIN MARRI)
Chairperson
Senate Standing Committee on Planning, Development
and Special Initiatives

Islamabad, the
18th May, 2026



Senator Mohsin Aziz
Chairman

SENATE STANDING COMMITTEE
ON POWER

SENATE OF PAKISTAN

Member Standing Committees

- Finance and Revenue
- Privatization
- Petroleum
- Parliamentary Affairs

Islamabad the 12th May, 2026.

The Chairperson
Senate Standing Committee on Planning, Development and Special Initiatives
Senate of Pakistan
Islamabad.

Subject: Referral and Consideration of Motion Regarding Exit of Multinational Companies from Pakistan and Failure of Long-Term Planning Policies

Madam Chairperson, *Dawat-ul-Ain Marri Sahiba, Fuzail*

I regret my inability to attend the meeting in person and would therefore request that this letter be placed on record and considered before disposal of the matter. I also request that, if possible, the issues raised herein may be taken up during the Committee's deliberations.

With reference to the meeting of the Senate Standing Committee on Planning, Development and Special Initiatives regarding the exit of multinational companies from Pakistan and its adverse impact on foreign direct investment and employment, serious structural and policy concerns were highlighted, particularly the absence of long-term planning and policy continuity, which continues to undermine economic stability.

It was emphasized that Pakistan's exports have increased by only around 100% over the last 20 years, whereas during the same period exports increased by approximately 1000% in Vietnam, 400% in Bangladesh, and 450% in India. Similarly, Pakistan's GDP growth remains constrained at around 2-3%, while India has maintained consistent growth of 6-7% and is projecting 8-10% growth over the coming decades. Comparable progress is visible in other regional economies, reflecting a widening gap in competitiveness.

The following major concerns were raised for consideration of the Committee:

- Pakistan lacks long-term industrial, agricultural, investment, tax, and energy policies, creating uncertainty for investors.
- Frequent taxation and policy changes adversely affect investor confidence and economic stability.
- Due to policy inconsistency and high cost of doing business, foreign direct investment has remained weak while several multinational companies have exited Pakistan.



Senator Mohsin Aziz
Chairman

SENATE STANDING COMMITTEE
ON POWER

SENATE OF PAKISTAN

Member Standing Committees

- Finance and Revenue
- Privatization
- Petroleum
- Parliamentary Affairs

Page-2

- iv. Major multinational companies including Total Energies, Telenor, Uber, Careem, Bayer, Procter & Gamble and others have reduced or closed operations, raising concerns regarding employment and future investment.
- v. Industrial growth, exports and large-scale manufacturing have declined, while unemployment and poverty have increased.
- vi. High electricity tariffs, excessive taxation and policy instability are forcing industries towards closure or relocation.
- vii. The Planning Commission and relevant institutions must formulate a long-term economic roadmap with policy continuity to restore investor confidence and ensure sustainable growth.

The BOI briefing identifies key challenges affecting Pakistan's investment climate, including macroeconomic instability, high energy costs, heavy taxation, regulatory complexity, and a high cost of doing business. It also notes that several multinational companies have reduced or restructured operations due to global and domestic economic pressures. However, it does not adequately address concerns regarding the absence of long-term economic and industrial policy frameworks.

In view of the above, the Committee is respectfully requested to conduct detailed deliberations and recommend long-term policy measures along with strengthened institutional coordination to improve investor confidence, industrial sustainability, and overall economic stability.

With highest regards,

Yours sincerely,

(Senator Mohsin Aziz)

Copy for information to:

1. Honorable Members, Senate Standing Committee on Planning, Development and Special Initiatives.
2. Minister for Planning, Development, Reforms and Special Initiatives.
3. Secretary, Ministry of Planning, Development and Special Initiatives.
4. Chairman, Planning Commission of Pakistan.