

[AS PASSED BY THE SENATE]

A

BILL

To provide for establishment of the Iqra Global University

WHEREAS it is expedient to provide for the establishment of the Iqra Global University at Islamabad in the private sector and matters connected therewith for the purposes appearing hereinafter:

CHAPTER - I

THE PRELIMINARIES

1. Short title and commencement.- (1) This Bill may be called the Iqra Global University Bill, 2026.
(2) It shall come into force at once.
2. Definitions.- In this Bill, unless there is anything repugnant in the subject or context.
 - i. "Academic Council" means the Academic Council of the University;
 - ii. "Affiliated College" means an educational institution authorized by the Syndicate of the University to conduct academic programs, research and development projects but not maintained or administered by the University;
 - iii. "Authority" means any of the Authorities of the University specified or set up in terms of Chapter IV;
 - iv. "Board of Advanced Studies and Research (BASR)" means the Board of Advanced Studies and Research (BASR) of the University
 - v. "Board of Directors" means the Board of Directors of the Sponsoring Body;
 - vi. "Board of Faculty means" the Board of Faculty of a faculty of the University;
 - vii. "Chancellor" means the Chancellor of the University;
 - viii. "College" means a Constituent College or an Affiliated College;
 - ix. "Constituent College" means an educational institution, by whatever name described, maintained and administered by the University;
 - x. "Controller" means the Controller of Examinations Department of the University;
 - xi. "Dean" means the head of a Faculty or the head of an academic body granted the status of a Faculty by this Bill or by the Statutes, Regulations or Rules;
 - xii. "Department" means an academic sub-unit of a faculty offering teaching programs maintained and administered, or recognized by the University in the manner Prescribed;
 - xiii. "Director" means the head of a sub-campus or an institute established by the University;

- xiv. "Faculty" means an administrative and academic unit of the University consisting of one or more departments or school;
- xv. "Finance and Planning Committee (F&P)" means the Finance and Planning Committee (F&P) of the University
- xvi. "Government" means the Federal
- xvii. Government of the Islamic Republic of Pakistan;
- xviii. "HEC" means the Higher Education Commission;
- xix. "Institute" means an institute or center, maintained and administered by the University;
- xx. "Officer" means any officer of the University;
- xxi. "Patron" means the Patron of the University;
- xxii. "Prescribed" means prescribed by Statutes, Regulations or Rules as amended from time to time by the Syndicate;
- xxiii. "Principal" means the head of a College;
- xxiv. "Professor Emeritus" means a retired Professor working in a Faculty in the capacity of a Professor Emeritus;
- xxv. "Pro-Vice Chancellor" means the Pro-Vice Chancellor of the University appointed under Section 13 of the Bill;
- xxvi. "Registrar" means the Registrar of the University;
- xxvii. "School" means a distinct academic unit of the university that focuses on a group of allied subjects within a discipline or field of study.
- xxviii. "Selection Board" means the Selection Board of the University;
- xxix. "Sponsoring Body" means Iqra Global (Private) Limited;
- xxx. "Statutes", "Regulations" and "Rules" mean respectively the Statutes, the Regulations and the Rules made under this Bill and for the time being in force;
- xxxi. "Syndicate" means Syndicate of the University;
- xxxii. "Teachers" include Professors, Associate Professors, Assistant Professors and Lecturers engaged whole-time by the University or by a Constituent or Affiliated College or sub-campus and such other persons as may be declared to be teachers by the Regulations;
- xxxiii. "Treasurer" means the Treasurer of the University, appointed by the Syndicate on such terms as may be Prescribed;
- xxxiv. "University" means the Iqra Global University, established under this Bill; and
- xxxv. "Vice Chancellor" means the Vice Chancellor of the University.

CHAPTER – II
THE UNIVERSITY

3. **Establishment and Incorporation of the University.-** (1) There shall be established a university to be called Iqra Global University, located at Islamabad, in the private sector, consisting of:-

- (a) The Patron, Chancellor, Vice Chancellor, Pro-Vice Chancellor, Treasurer, Registrar, Controller of Examinations, Librarian, members of the Syndicate, the Deans, the Teachers and such other officers and members of the staff as may be Prescribed from time to time;
- (b) The members of such councils, committees, and other bodies as the Syndicate may establish or authorize from time to time; and
- (c) The members of the Faculties, Schools, Departments, Institutes, Colleges and students of the University.

(2) The University shall be a body corporate by the name of Iqra Global University, having perpetual succession and a common seal, with power, among others, to acquire and hold property, and to lease, sell or otherwise transfer any movable and immovable property and investments, which may become vested in or be acquired by it and shall by the said name sue and be sued.

(3) The University may set up its sub-campuses, franchises, colleges, institutes, research or other centers and facilities at such places locally and internationally, as the Syndicate may determine from time to time.

(4) Notwithstanding anything contained in any other law for the time being in force, the University shall have academic, financial and administrative autonomy, including the power to employ officers, Teachers and other employees on such terms as may be Prescribed.

4. **The Aims and Purposes of the University.-** The University shall have the following aims and purposes.

- (1) **Vision Statement of the University:**

To cultivate creativity, knowledge, values, and skills in youth, empowering them to drive sustainable intellectual and societal transformation across national and global landscapes.

- (2) **Mission Statement of the University:**

To foster a diverse, inclusive, and accessible academic environment that promotes socially responsible creativity, knowledge, and lifelong learning – preparing youth to contribute to the betterment of humanity.

- (3) The University shall have the following aims and purposes.

- (a) Advancing knowledge, fostering critical thinking, and contributing to the betterment of the society;

- (b) Providing a holistic, student-centered educational experience that nurtures intellectual curiosity, personal growth, and professional development;
- (c) Fostering an environment that promotes academic excellence, interdisciplinary collaboration, research, innovation, and community engagement;
- (d) Establishing a globally recognized institution of higher learning that empowers individuals to become future leaders, critical thinkers, and positive change-makers in a rapidly evolving world;
- (e) Cultivating a diverse and inclusive community that values intellectual freedom, respect for different perspectives, and ethical conduct;
- (f) Collaborating with universities, colleges, technical colleges, institutes, schools, centers, private and public sector organizations, both locally and internationally, to foster and facilitate academic exchange, joint research and other initiatives; and
- (g) Providing platform for debates, discourse and public awareness on pressing issues in national and global contexts.

5. Powers and Functions of the University.- (1) The University shall have the power to provide education, technical and vocational training and scholarship in such branches of knowledge and skills as it may consider fit locally and internationally, at its campus, sub-campuses, Colleges, technical colleges and to provide for research, service to society for the application, advancement and dissemination of knowledge in such manner as may be Prescribed, including but not limited to.-

- (a) Providing for the establishment, administration, instruction, training, courses of study, curriculum, examination and award of degrees in the academic programs offered in the following disciplines of knowledge: Science and Technology; Arts, Design and Architecture; Law; Social Sciences; Business and Management Science; Public Relations; Languages and Literature; Humanities; Pharmaceutical Sciences; Professional Health Technologies; Medicine and Allied Health Sciences; Engineering; Computing, Information Technology and Computer Science; Media and Mass Communication; Food Sciences, biotechnology, life sciences; Aviation; Education; Hospitality and Tourism Management; Textile Design, Fashion Design and Interior Design; and such other branches of knowledge, skills, vocational training and faculties as the Syndicate may determine, and where applicable, subject to the prior approval of the relevant regulatory bodies.

- (b) To admit and examine students;
- (c) To hold examinations and confer or award degrees, diplomas, certificates and other academic distinctions on and to persons who have passed its examinations under prescribed conditions;
- (d) To establish and support such other facilities for education, technical training and research as Prescribed;
- (e) To affiliate or associate itself with other institutions, colleges, schools, universities and centers for the effective discharge of its functions and responsibilities as determined by the Syndicate;
- (f) To decide teaching and training methodology and strategies to provide the most effective educational and training programs;
- (g) To use its financial and other resources to the fullest extent possible for the execution of its programs;
- (h) To enter into, carry out, vary or cancel agreements, contracts, memorandums and arrangements with universities, schools, colleges, organizations, institutions, bodies and individuals as determined by the Syndicate for carrying out its functions and activities;
- (i) To provide such technical and vocational training and instruction for persons not being students of the University as Prescribed, and to grant certificates and diplomas to such persons;
- (j) To institute programs for the exchange of students and teachers between the University and other universities, educational institutions, centers and research organizations as determined by the Syndicate;
- (k) To accept the examinations passed and the period of study spent by students of the University at other universities and places of learning equivalent to such examinations and periods of study in the University, as Prescribed, and to withdraw such acceptance;
- (l) To co-operate with other universities, public authorities or private organizations, inside and outside Pakistan, in such manner and for such purposes as Prescribed;
- (m) To offer sandwich programs and split programs with domestic and international universities, institutes, schools and centers and to collaborate with other educational bodies in all academic matters;
- (n) To award an honorary degree in recognition of outstanding performance or other distinctions, awards, prizes etc. on any person on the recommendation of the Syndicate;

- (o) To institute Professorships, Associate Professorships, Assistant Professorships and Lectureships and any other posts and to appoint persons thereto as Prescribed;
- (p) To create posts for research, administration and other related purposes and to appoint persons thereto as Prescribed;
- (q) To recognize selected members of the teaching staff of Affiliated Colleges or educational institutions admitted to the privileges of the University or such other persons as it may deem fit, as University Teachers;
- (r) To institute and award financial assistances, fellowships, scholarships, bursaries, medals, prizes, certificates of appreciation and other forms of recognition to students of the University under Prescribed conditions;
- (s) To establish teaching Departments, Colleges, Faculties, institutes, technical colleges and other centers of learning for the development of teaching and research and to arrange for their maintenance, management and administration as Prescribed;
- (t) To establish, maintain, manage, regulate and administer Authorities of the University, Faculties, sub campuses, Departments, Colleges, institutes, teaching hospitals, laboratories, organizations, bodies, trusts, and such other facilities as the Syndicate may determine and approve from time to time;
- (u) To provide for the residence of students of the University and the Colleges, sub campus, research and other centers, and institutes to institute and maintain halls of residence and to approve or license hostels and lodging;
- (v) To maintain order, discipline and security on the campuses of the University, Colleges, institute, centers and facilities;
- (w) To promote extracurricular and recreational activities of students, teachers and researchers, and to make arrangements for promoting their health, safety and general welfare;
- (x) To fix, demand and receive such fees and other charges from the students as may be determined by the Syndicate from time to time;
- (y) To provide for research, advisory or consultancy services and with these objects to enter into arrangements with other institutions, public or private bodies, commercial and industrial enterprises under prescribed conditions;

- (z) To receive, manage and invest property, grants, bequests, trusts, gifts, donations, endowments or any other forms of contributions made to the University in such manner as the Board of Directors may determine from time to time;
- (za) To print and publish research journals, books, monographs, papers, research reports, articles, papers and other academic documents and to get intellectual property rights registered and protected under the relevant laws and to license the same;
- (zb) To introduce virtual, online and distance teaching-learning methods of education and strategies to ensure the conduct of most effective educational and training programs in light of the policy made by the Syndicate; and
- (zc) To do all such other acts and things, whether incidental to the powers aforesaid or not, as may be requisite or deemed expedient by the Syndicate to further the objectives of the University as a place of education, learning, training and research.

6. **University open to all classes, creeds, etc.-** The University shall be open to all persons of all genders and of whatever religion, race, creed, class, color or domicile and no person shall be denied the privileges of the University on these grounds.

7. **Teaching at the University.-** All recognized teaching in various courses shall be conducted by the University or the Colleges, Sub Campuses, Centers, and Institutes in the prescribed manner and may include lectures, tutorials, training workshops, discussions, seminars, conferences, demonstrations, distance learning, online learning, and other methods of instruction as well as practical work in the laboratories, hospitals, workshops, centers, clinics and other governmental or private organizations as may be Prescribed.

CHAPTER – III

PATRON AND OFFICERS OF THE UNIVERSITY

8. **Patron.-** (1) The President of the Islamic Republic of Pakistan shall be the Patron of the University.

(2) The Patron shall approve honorary degree to individuals on the recommendations of the Board of Directors or Chancellor.

9. **Principal Officers.-** The following shall be the principal officers of the University.

- a) The Chancellor;
- b) The Vice Chancellor;
- c) The Pro-Vice Chancellor
- d) The Deans;
- e) The Registrar;

- f) The Treasurer;
- g) The Controller of Examinations; and
- h) The Librarian;
- i) Such other persons as prescribed by the Statutes, Regulations or Rules to be the Principal Officers of the University.

10. **Chancellor.**- (1) The Chairperson of the Board of Directors for the time being shall be the Chancellor.

(2) The Chancellor or Chancellor's nominee shall preside at meetings at which business of the University is transacted.

(3) The Chancellor may, under the terms and procedures as Prescribed, cause an inspection or inquiry to be made on the Chancellor's own motion regarding any matter connected with the affairs of the University and shall, from time to time, direct any person or persons to inquire into or inspect:

- (a) The University, its building, laboratories, Colleges, centers, libraries and other facilities;
 - (b) Any institution, department or hostel maintained by the University;
 - (c) The adequacy of financial and human resources;
 - (d) The teaching, research, curriculum, examination and other matters of the University; and
 - (e) Such other matters as the Chancellor may specify.
- (4) The Chancellor shall communicate to the Syndicate his/her views with regard to results of the visitation and shall, after ascertaining the views of the Syndicate, advise the Vice Chancellor on the action to be taken.
- (5) The Vice Chancellor shall, within such time as specified by the Chancellor, communicate such action, if any, as has been taken or may be proposed to be taken upon the results of the inspection or inquiry.
- (6) Where the Syndicate does not, within the time specified, act to the satisfaction of the Chancellor, the Chancellor may issue such directions as the he/she considers fit and the Syndicate shall comply with all such directions.

11. **Vice Chancellor.**- (1) There shall be a Vice Chancellor, who shall be an eminent academic or a distinguished administrator, appointed by the Chancellor, for such period and on such terms and conditions, as the Chancellor may determine.

(2) The Vice Chancellor shall be the chief academic and administrative officer of the University and shall have overall responsibility for the direction, organization, administration and programs of the University, under the guidelines and general policies formulated by the Syndicate, and for implementing the decisions and policies of the Syndicate.

(3) Subject to approval of the Chancellor, the Vice Chancellor may delegate some of his/her powers and functions under this Bill to such person as he/she may determine, including but not limited to, the academic and administrative affairs of the University. Every such person shall report and be responsible to the Vice Chancellor, who shall in turn be responsible to the Chancellor.

(4) At any time when the office of Vice Chancellor is vacant, or the Vice Chancellor is absent or cannot perform functions of the Vice Chancellor's office due to any cause, the Chancellor may designate an officer of the University to act in his/her place.

(5) The Vice Chancellor shall perform such other functions as may be entrusted to the Vice Chancellor by the Chancellor and exercise and perform such other powers and functions as may be Prescribed.

12. Pro-Vice Chancellor.- (1) There shall be a Pro-Vice Chancellor, who shall be an eminent academic or a distinguished administrator, appointed by the Chancellor, for such period and on such terms and conditions, as the Chancellor may determine.

(2) The Pro-Vice Chancellor will supervise academic activities of the University with close liaisons with Deans, Heads of academic units and Controller of Examinations.

(3) The Pro-Vice Chancellor will advise the Vice Chancellor on the creation of new programs of studies, revisions of syllabi and the creation or abolition of teaching positions.

(4) The Pro-Vice Chancellor will perform such duties as delegated to him/her by the Vice Chancellor. This may include, but is not limited to, invitations to eminent scholars for engagement in academic activities of the University, appointment of external examiners and supervision of the evaluation process of candidates for teaching and administrative positions.

(5) On the instructions of Vice Chancellor, the Pro-Vice Chancellor will perform routine duties of the Vice Chancellor when the latter is engaged in other important meetings and liaison with outside authorities or Chancellor.

(6) The Pro-Vice Chancellor shall perform such other functions as may be entrusted to him/her by the Chancellor or Vice Chancellor.

13. Deans of Faculties.- There shall be a Dean of each Faculty appointed by the Syndicate on such terms as Prescribed. The Dean shall be in-charge of the faculty and assist the Vice Chancellor on matters related to teaching, research, academic program, extension of other development projects, and perform such functions as may be entrusted to him/her by the Vice Chancellor or Prescribed from time to time.

14. The Registrar.- There shall be a Registrar of the University, appointed by the Syndicate on such terms as Prescribed. The Registrar shall be the custodian of the Common Seal and administrative head of the secretariat of the University.

15. **Treasurer.**- There shall be a Treasurer of the University appointed by the Chancellor, for such period and on such terms and conditions, as the Chancellor may determine. The Treasurer will manage all accounts, assets and other financial matters of the University.

16. **Controller of Examinations.**- There shall be a Controller of Examinations of the University, to be appointed by the Syndicate on such terms and as Prescribed. The Controller of Examinations will be responsible for the conduct and management of examinations and evaluations of courses of studies, dissertations, theses and capstones.

17. **Librarian.**- There shall be a Librarian of the University to be appointed by the Syndicate on such terms as Prescribed. The Librarian will be responsible for arranging and maintaining the physical and digital stocks of books, journals/periodicals, magazines, monographs, research reports, theses, databanks, data-books and other such sources of knowledge.

18. **Board of Directors.**- The Board of Directors shall be responsible for financial viability of the University including responsibility for ensuring effectiveness of its operations and their continuity including, but not limited to:

- a) Providing strategic leadership and guidance to the University;
- b) Determining at its discretion utilization of the revenue of the University;
- c) Performing such other functions as deemed necessary.

CHAPTER - IV

AUTHORITIES OF THE UNIVERSITY

19. University's functioning including all academic and non-academic activities including, but not confined to, regulations, rules and operational practices regarding teaching, research and general administration will be governed by five bodies: Syndicate, Academic Council, Advanced Studies and Research Board, Selection Board and Boards of Faculties. The composition, powers and functioning of these bodies are detailed in the Statutes.

20. **Syndicate.**- Syndicate shall be the highest governing body of the University and shall be the Statutes be responsible for the general supervision and control of the affairs of the University and shall comply with the directives of the Board of Directors.

21. **Academic Council.**- The Academic Council shall be the highest academic body of the University and shall by the Statutes have the power to prescribe and approve programs of studies and to lay down proper standards of instruction, research, publication and examination to regulate and promote academic activities of the University.

22. **The Finance and Planning (F&P) Committee.**- There shall be a Finance and Planning (F&P) Committee of the University, which shall by the Statutes advise the Syndicate on all matters relating to planning, developments, finance, investment and accounts of the University.

23. **The Selection Board.-** There shall be a Selection Board of the University, which shall by the Statutes appoint and promote university teachers, researches and Management staff at the level M3 or higher.
24. **Advanced Studies and Research Board (ASRB).-** There shall be an Advanced Studies and Research Board (ASRB), which shall by the Statutes promote and monitor advanced studies and research in the University and work in coordination with the Academic Council and Boards of Faculties.
25. **Board of Faculty (BoF).-** There shall be a Board of Faculty (BoF) for each faculty of the University, which shall, by the Statutes prepare and recommend teaching and research programs, courses of studies, syllabi and other such academic matters pertaining to teaching and research unit(s) functioning under it. The BoF will work in coordination with Academic Council and Board of Advanced Studies and Research.
26. **Academic and Administrative Staff.-** (1) The academic and administrative staff of the University shall be selected to achieve its stated objectives and the basic criteria for their selection shall be the highest standards of competence, integrity and efficiency.
- (2) The academic staff of the University shall enjoy freedom of expression in their research and educational work to achieve the objectives of the University.
27. **University Fund, Audit and Accounts.-** (1) The University shall have a Fund to which shall be credited its income from fees, donations, trusts, bequests, endowments, grants, contributions and any other sources and which shall be under the control of the Board of Directors.
- (2) Capital and recurrent expenditure of the University shall be met from out of the University Fund, contributions made by the Sponsoring Body and any other sources, including other foundations, universities and individuals, and from the income derived therefrom.
- (3) The accounts of the University shall be maintained in such form and manner as may be determined by the Board of Directors and shall be audited each year within four months of the closing of the financial year of the University.
- (4) The accounts, with the report of the auditor shall be submitted to the Board of Directors for approval.
- (5) The auditor's report shall certify that the auditor has complied with International Financial Reporting Standards (IFRS) to the extent applicable.

CHAPTER - V

STATUTES, RULES AND REGULATIONS

28. **First Statutes.-** (1) Subject to the provisions of this Bill, Statutes, may be made to regulate or prescribe all or any of the following matters.
- (a) Composition and responsibilities of the Authorities of the University;
 - (b) Organization of Teaching and Management

- (c) The powers and duties of teachers and officers;
- (d) The contents of and the manner in which the annual report to be presented by the Vice Chancellor before the Board of Directors shall be prepared;
- (e) Service Structure, pay scales and other terms and conditions of service of teachers, officers and other University employees;
- (f) The constitution of any pension, insurance, gratuity, provident fund and benevolent fund for University employees;
- (g) The maintenance of the register of registered graduates;
- (h) Affiliation and disaffiliation of educational institutions and related matters;
- (i) Admission of educational institutions to the privileges of the University and the withdrawal of such privileges;
- (j) The establishment of Faculties, departments, institutes, colleges and other academic units;
- (k) Arrangements with other institutions or with public bodies for the purposes of research and advisory services;
- (l) Conditions for appointment of Emeritus Professors and award of honorary degrees;
- (m) Efficiency and discipline of University employees;
- (n) The University fees and other charges;
- (o) The constitution and procedure to be followed by committees in carrying out functions in terms of this Bill;
- (p) All other matters which by this Bill are to be or may be prescribed or regulated by Statutes.

(2) The draft Statutes shall be proposed by the Vice Chancellor to the Board of Directors, which may approve the draft with such modifications as the Board of Directors may think fit or may refer back to the Vice Chancellor, as the case may be, for reconsideration of the proposed draft:

Provided that the Chancellor may initiate a Statute pertaining to any matter with respect to which a Statute may be deemed necessary and the Board of Directors may approve such Statute.

29. Regulations.- (1) Subject to the provisions of the Bill and the Statutes, the Academic Council may propose Regulations for all or any of the following matters.

- (a) The courses of study for degrees, diplomas and certificates of the University;
- (b) The manner in which teaching shall be organized and conducted;

- (c) The admission and expulsion of students to and from the University;
- (d) The conditions under which students shall be admitted to the academic programs and the examinations of the University and shall become eligible for the award of degrees, diplomas and certificates;
- (e) The conduct of examinations;
- (f) Conditions under which a person may carry on independent research to entitle him/her to a degree;
- (g) The institution of fellowships, scholarships, exhibitions, medals and prizes;
- (h) The use of the library;
- (i) The formation of Faculties, departments, schools and Boards of Faculties; and
- (j) All other matters which by the Bill or the Statutes are to be or may be prescribed by Regulations.

(2) Regulations shall be proposed by the Academic Council and shall be submitted to the Board of Directors which may approve them or withhold approval or refer them back to the Academic Council for reconsideration. A Regulation proposed by the Academic Council shall not be effective unless it receives the approval of the Board of Directors.

(3) Regulations regarding incidental matters contained in sub-clauses (g) and (i) shall not be submitted to the Board of Directors without prior approval of the Chancellor:

Provided that the Chancellor may initiate a Regulation pertaining to any matter with respect to which a Regulation may be deemed necessary and the Board of Directors may approve such Regulation.

30. **Amendment and Repeal of Statutes and Regulations.**- The procedure for adding to, amending or repealing the Statutes and the Regulations shall be the same as that prescribed respectively for framing or making Statutes and Regulations.

31. **Rules.**- (1) The Authorities and other bodies of the University may make Rules, consistent with the Bill, Statutes or the Regulations, to regulate any matter relating to the affairs of the University which has not been provided for by the Bill or is not required to be regulated by Statutes or Regulations, including rules to regulate the conduct of business and the time and place of meetings and related matters.

(2) Rules shall become effective upon approval by the Board of Directors.

(3) Provided that the Chancellor may initiate Rules pertaining to any matter with respect to which Rules may be deemed necessary, and the Board of Directors may approve such Rules.

CHAPTER – VI
GENERAL PROVISIONS

32. **Indemnity and Bar of Jurisdiction.**– (1) No suit, prosecution or other legal proceeding shall lie against any person or authority for anything which is in good faith done or intended to be done under this Bill.

(2) No decision taken, or act or thing done, by the Chancellor or the Board of Directors shall be called in question before any Court or other authority.

33. **Bill to override other laws.**– This Bill shall have effect notwithstanding anything contained in any other law for the time being in force.

34. **Removal of Difficulties.**– (1) If any question arises as to the interpretation of any of the provisions of this Bill, it shall be placed before the Chancellor whose decision thereon shall be final.

(2) If any difficulty arises in giving effect to any of the provisions of this Bill, the Chancellor may make such order, not inconsistent with the provisions of this Bill, as may appear to the Chancellor to be necessary for removing the difficulty.

(3) Where this Bill makes any provision for anything to be done but no provision or no sufficient provision has been made as respects the authority of whom, or the time at which, or the manner in which, it shall be done, then, it shall be done by such authority, at such time, or in such manner as the Chancellor may direct.

STATEMENT OF OBJECTS AND REASONS

The objective of establishment of Iqra Global University is to cultivate creativity, knowledge, values, and skills in youth, empowering them to drive sustainable intellectual and societal transformation across national and global landscapes and to foster a diverse, inclusive, and accessible academic environment that promotes socially responsible creativity, knowledge, and lifelong learning – preparing youth to contribute to the betterment of humanity. The University shall engage itself in advancing knowledge, fostering critical thinking, and contributing to the betterment of the society; Providing a holistic, student-centered educational experience that nurtures intellectual curiosity, personal growth, and professional development; Fostering an environment that promotes academic excellence, interdisciplinary collaboration, research, innovation, and community engagement; Establishing a globally recognized institution of higher learning that empowers individuals to become future leaders, critical thinkers, and positive change-makers in a rapidly evolving world; Cultivating a diverse and inclusive community that values intellectual freedom, respect for different perspectives, and ethical conduct; Collaborating with universities, colleges, technical colleges, institutes, schools, centers, private and public sector organizations, both locally and internationally, to foster and facilitate academic exchange, joint research and other initiatives; and Providing platform for debates, discourse and public awareness on pressing issues in national and global contexts.

SENATOR MOHAMMAD ABDUL QADIR
MEMBER-IN-CHARGE